



# Un Buen Comienzo (A Good Start)

Evolution, results and lessons learned

Andrea Rolla & Marcela Marzolo



HARVARD UNIVERSITY

DAVID ROCKEFELLER CENTER  
FOR LATIN AMERICAN STUDIES

REGIONAL OFFICE

# Content

1. The **Chilean context** and the intersectorial creation of the **Un Buen Comienzo program**
2. The **evolution of the intervention** and the **evaluation** of the program
3. **Lessons** learned

***Share the experiences, results, and lessons  
learned from the professional development  
program Un Buen Comienzo***



## Who we are

***Non-profit organization in education  
aiming to create and increase learning  
opportunities and outcomes for children  
from at-risk communities in Chile.***







**1.**

**The national and international context and the intersectorial creation of the Un Buen Comienzo (UBC) program**

## **2006: The Government Emphasized Early Childhood Education and Early Childhood in General**



International Evidence on the Importance of Early Childhood Education



## Why was UBC created?

Need to improve process quality, beyond structural quality and access



## How it was created?

Harvard University, Chilean Ministry of Education, and Fundación Educacional Oportunidad lead an Interinstitutional Technical Council (Mesa Técnica Interinstitucional), which defines the characteristics of the intervention



## UBC is defined as:

An initiative to improve the quality of early childhood education in Chile through professional development with a focus on classroom coaching









## 2. The Evolution of the Intervention and the Evaluation of the Program



# UBC Experimental Trial 2008-2011



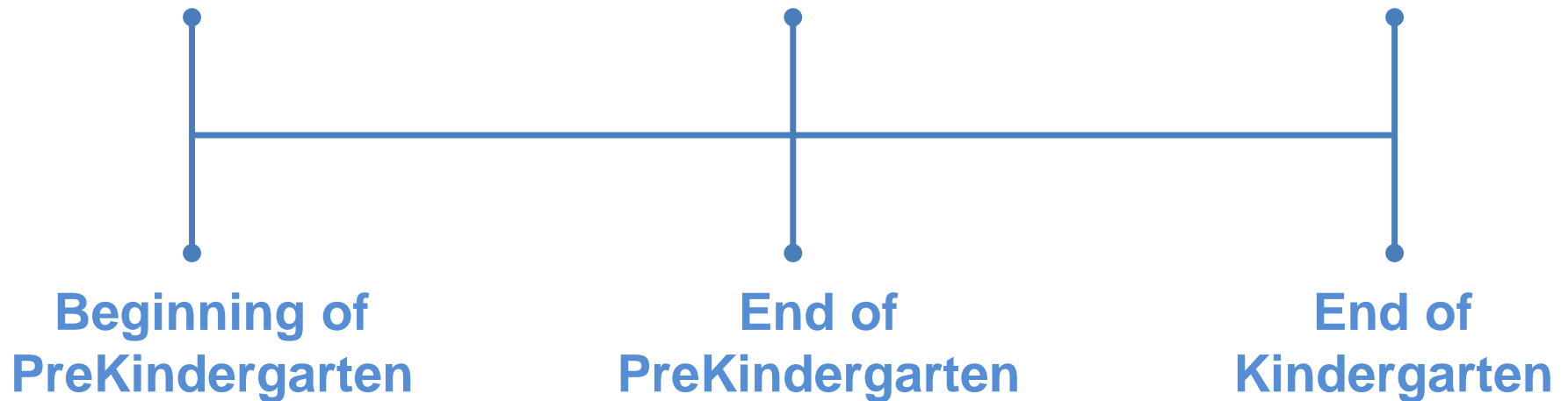
- 6 municipalities in the Metropolitan Region (Santiago)
- 32 schools
- 3,200 children

# Quality of Interactions Classroom Observation Instrument



The CLASS instrument (Pianta, La Paro, & Hamre, 2012), that measures the quality of teacher-child interactions, was appropriate for the Chilean context.

# Quality of Interactions Classroom Observation Instrument



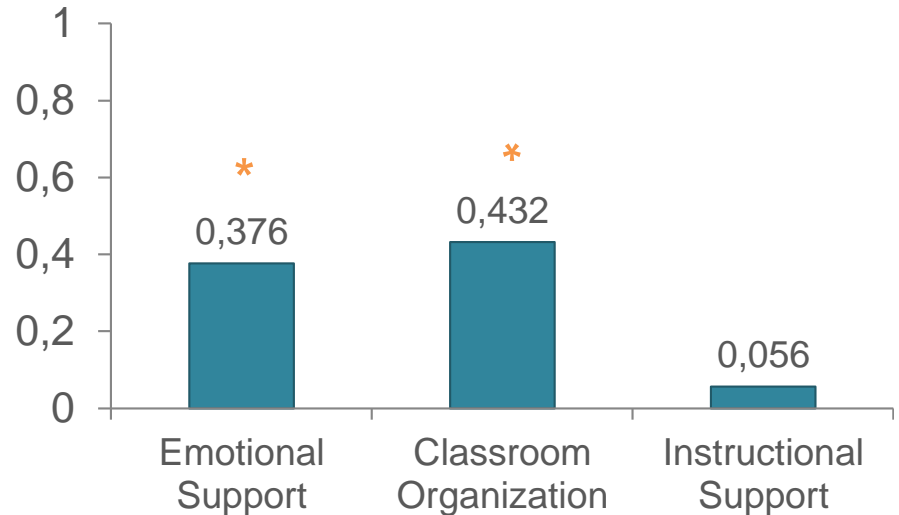


# Results: UBC 2008-2011 Positive Impact on Quality Teacher-Child Interactions

## UBC Impact Year 1



## UBC Impact Year 2



~p<.10, \*p<.05, \*\*\*p<.001

Yoshikawa et al. (2015)

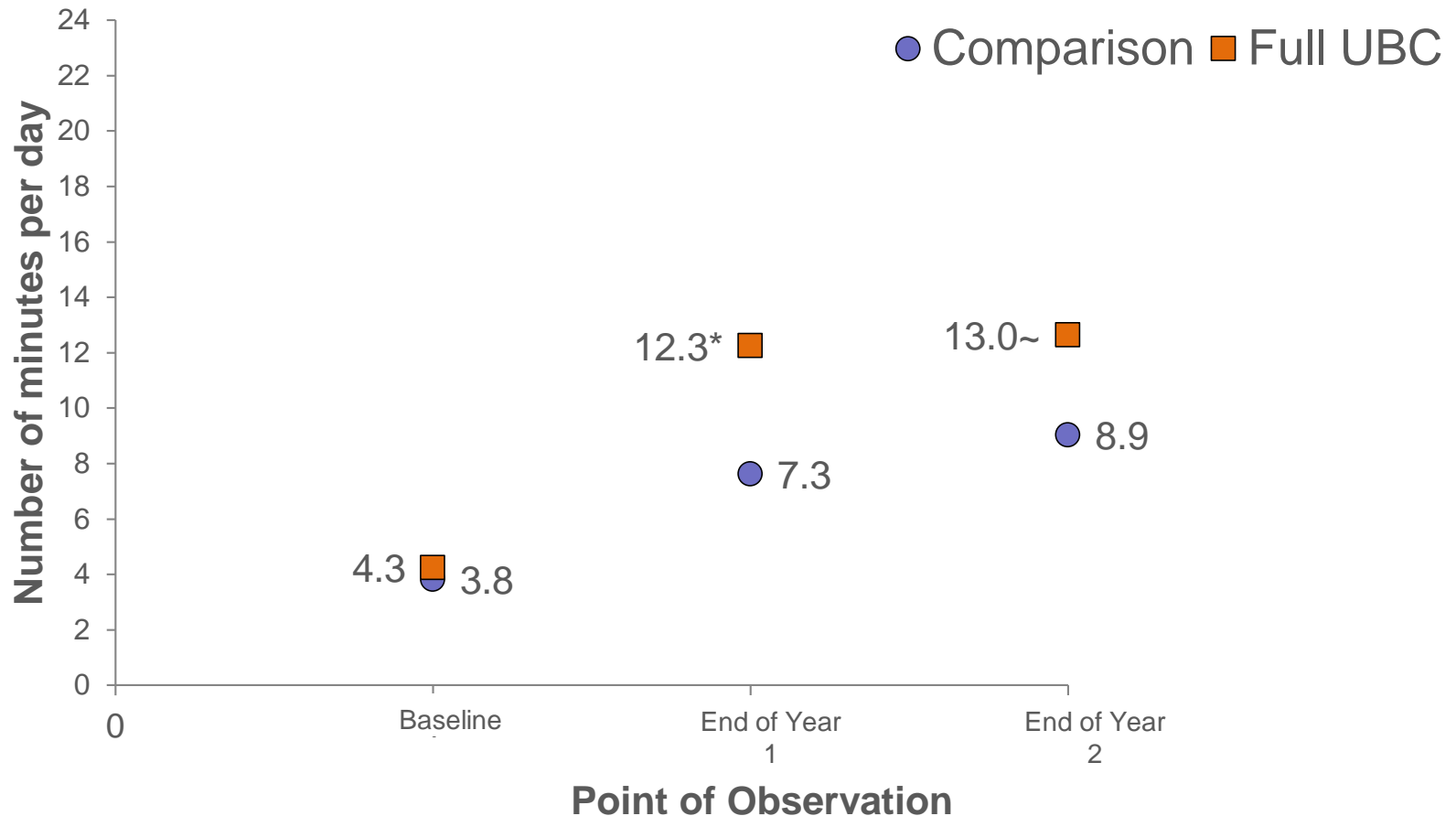
## Results: UBC 2008-2011 Positive Impact on Quality Teacher-Child Interactions



# UBC Experimental Trial Results

*UBC Teachers Taught More Minutes of High Quality Language Instruction, with Small but Significant Impacts on Emergent Literacy at the End of Kindergarten*

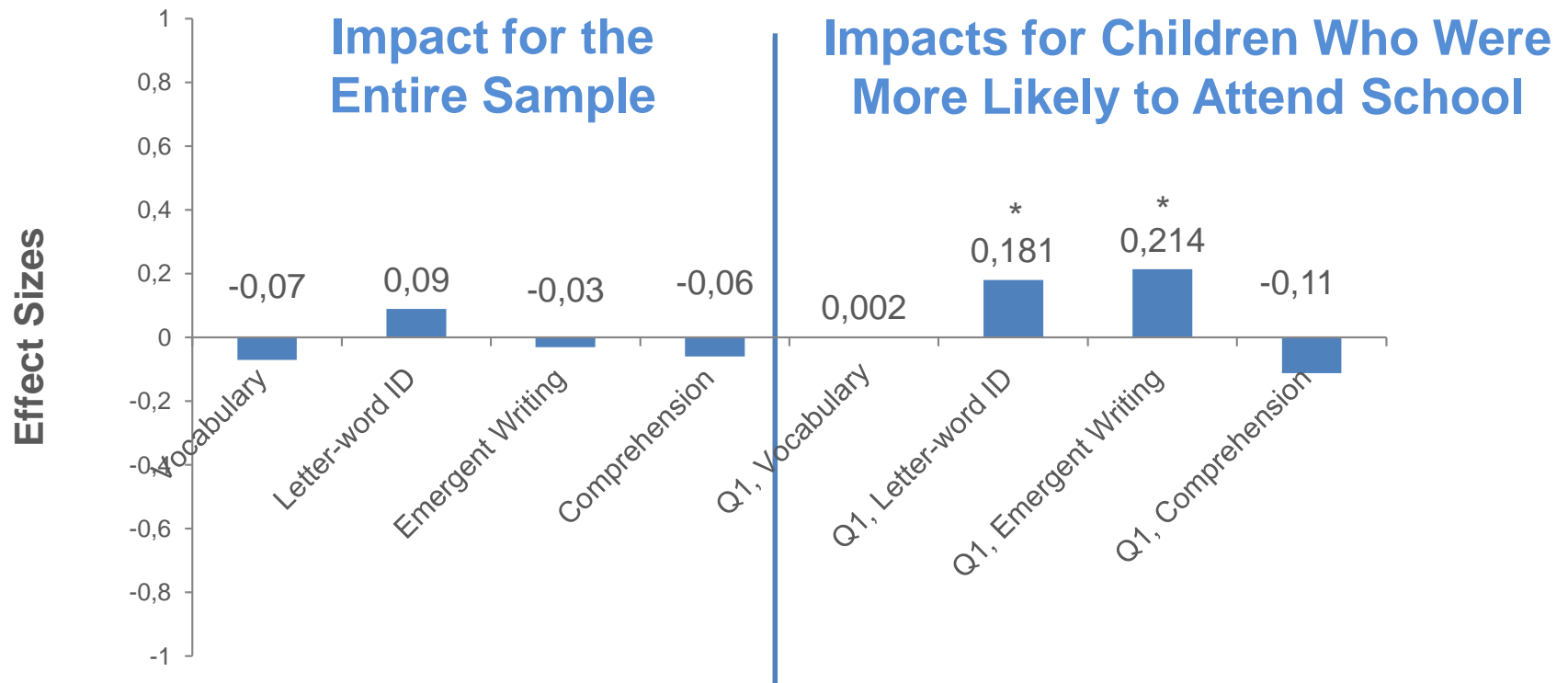
# UBC Experimental Trial Results



Statistical significance levels are indicated as ~ = .10, \* = 0.05, \*\* = 0.01, \*\*\* = 0.001  
Mendive, Weiland, Yoshikawa, & Snow (2015)



# UBC Experimental Trial: Small-Moderate Impact on Emergent Literacy in Children Who Attend School More



Statistical significance levels are indicated as ~ = .10, \* = 0.05, \*\* = 0.01, \*\*\* = 0.001

Arbour et al. (2015)

# Results and Lessons Learned from UBC Experimental Trial

## Impacts

### Teachers:

- In quality of teacher-child interactions and quantity and quality of language instruction

### Children:

- In attention, impulse control, and reduction of aggressive behavior
- In those who attended school more, better results in emergent literacy

# Results and Lessons Learned from UBC Experimental Trial

## Lessons Learned

- High percentage of absenteeism in Prekindergarten and Kindergarten
- Low Instructional Support in classrooms
- Low dosage in terms of language instruction
- Low levels of oral comprehension in children

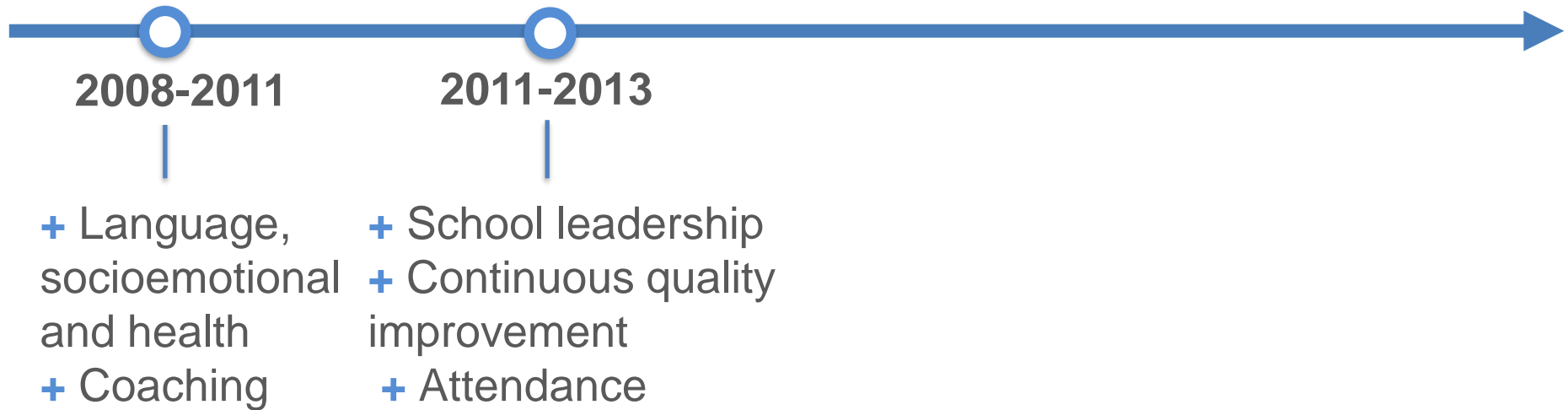
And much more...

# Evolution of Un Buen Comienzo

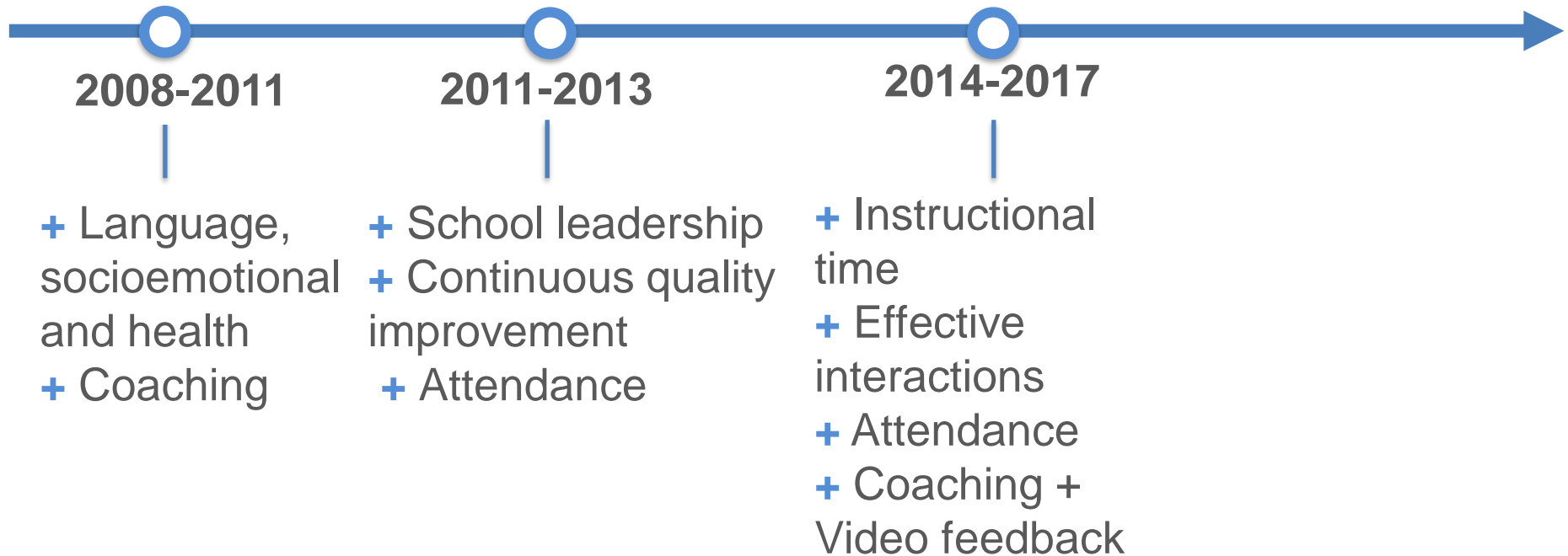




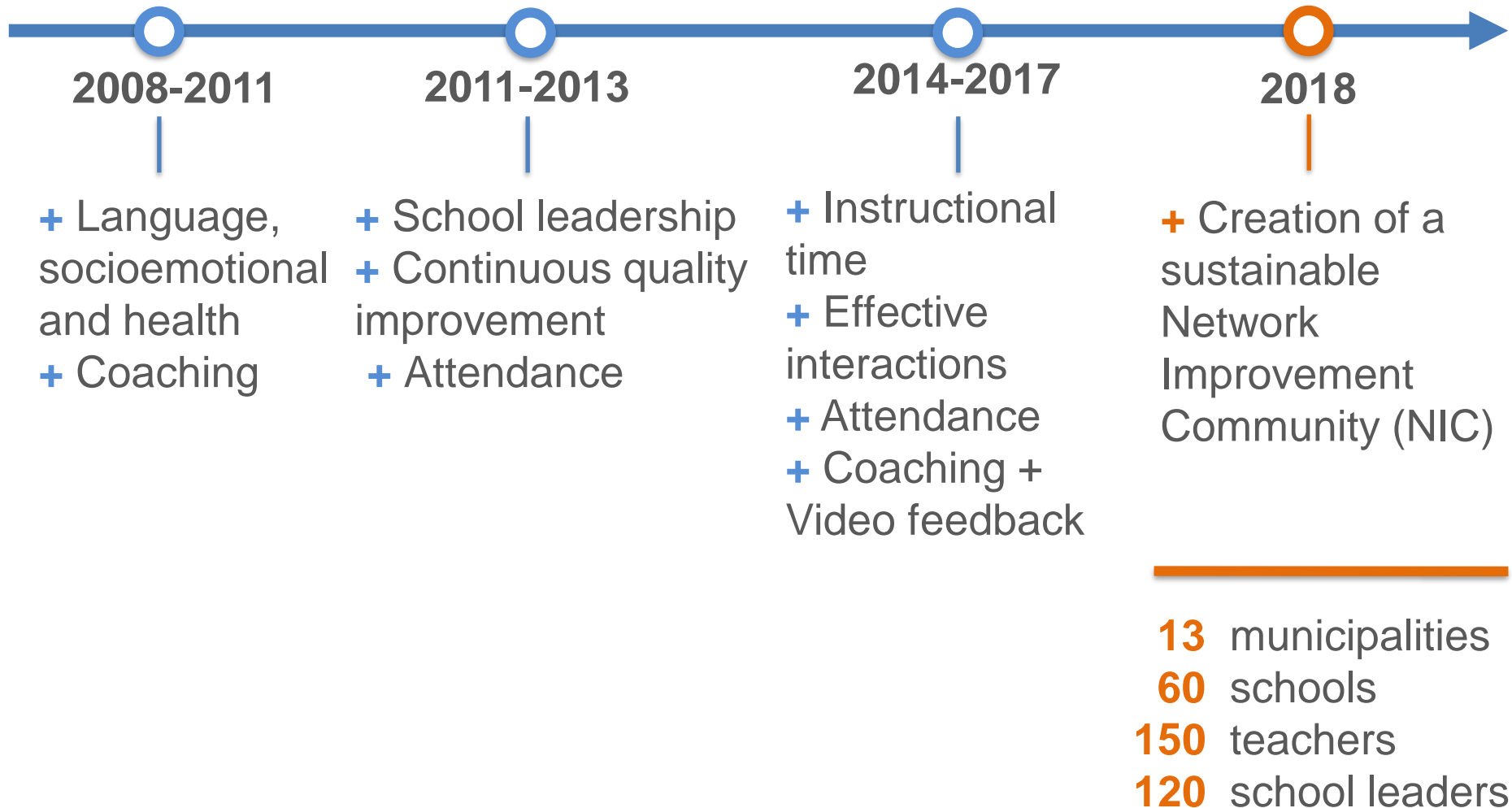
# Evolution of Un Buen Comienzo



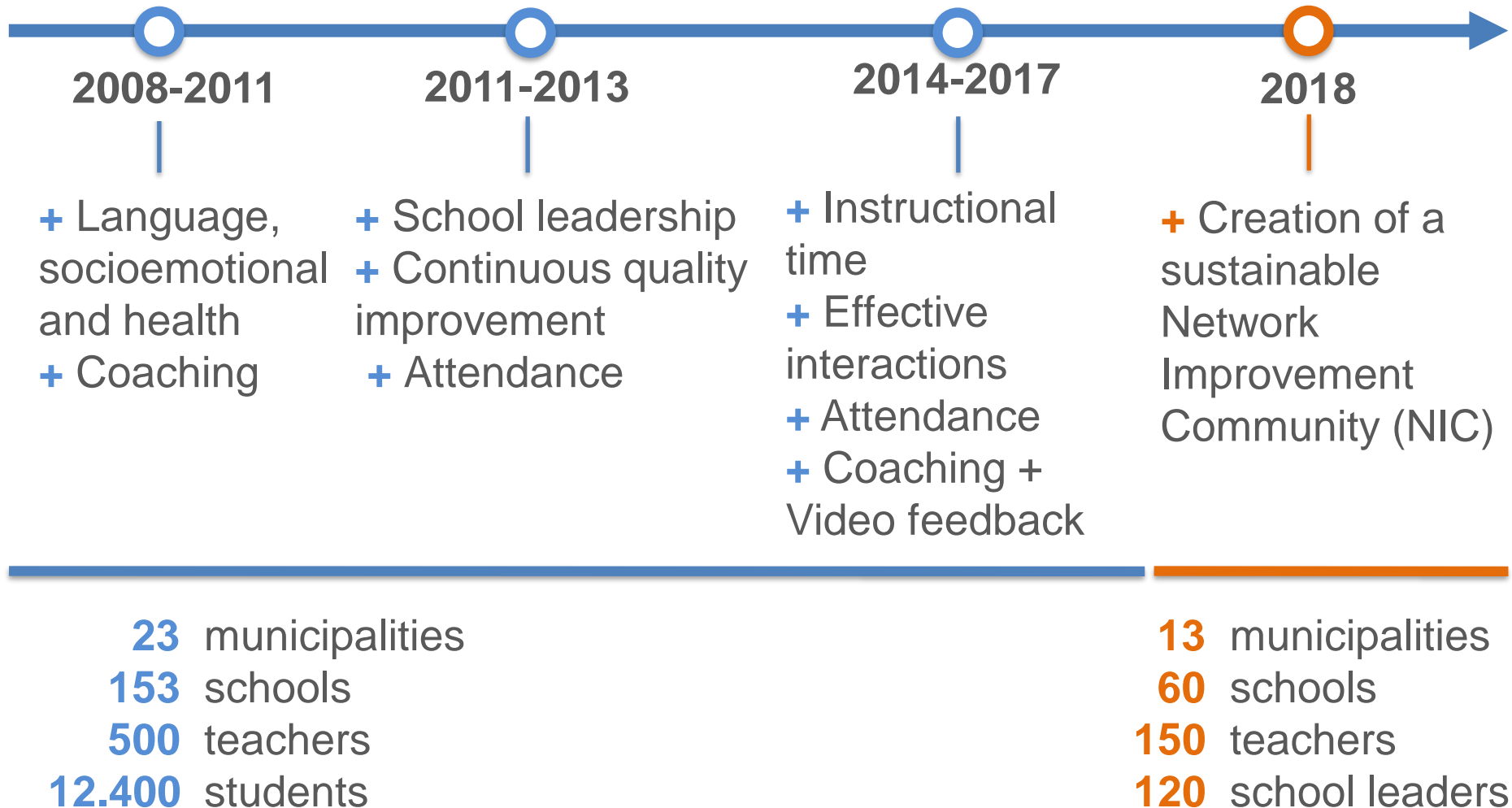
# Evolution of Un Buen Comienzo



# Evolution of Un Buen Comienzo



# Evolution of Un Buen Comienzo



# What is UBC today?

*A professional development program for teachers and municipal and school leadership teams that aims to improve the quality of preschool education through supporting schools to enhance pedagogical and leadership practices for greater language, socioemotional and executive function development in at-risk children.*

# What is UBC today?

**Actors**

**Strategies for  
capacity  
development**

**Content and  
Methodologies**



# What is UBC today?

## Actors

- + Classroom teams
  - Teachers
  - Aids
- + Leadership teams:
  - Principals
  - Pedagogical leaders
- + Families
- + Municipal counterparts

## Strategies for capacity development

- + Training/strategies and methodologies
- + Coaching + video feedback = pedagogical reflection
- + Collaborative instances: Learning sessions, municipal meetings, visits among schools.

## Content and Methodologies

- + Overall
  - CQI (IHI)
  - DataWise (Harvard)
- + Specifics
  - Effective interactions (CLASS)
  - Instructional time (Stallings)
  - Language and socioemotional instructional strategies

# What is UBC today?

## Actors

- + Classroom teams
  - Teachers
  - Aids
- + Leadership teams:
  - Principals
  - Pedagogical leaders
- + Families
- + Municipal counterparts

## Strategies for capacity development

- + Training/strategies and methodologies
- + Coaching + video feedback = pedagogical reflection
- + Collaborative instances: Learning sessions, municipal meetings, visits among schools.

## Content and Methodologies

- + Overall
  - CQI (IHI)
  - DataWise (Harvard)
- + Specifics
  - Effective interactions (CLASS)
  - Instructional time (Stallings)
  - Language and socioemotional instructional strategies

# What is UBC today?

## Actors

- + Classroom teams
  - Teachers
  - Aids
- + Leadership teams:
  - Principals
  - Pedagogical leaders
- + Families
- + Municipal counterparts

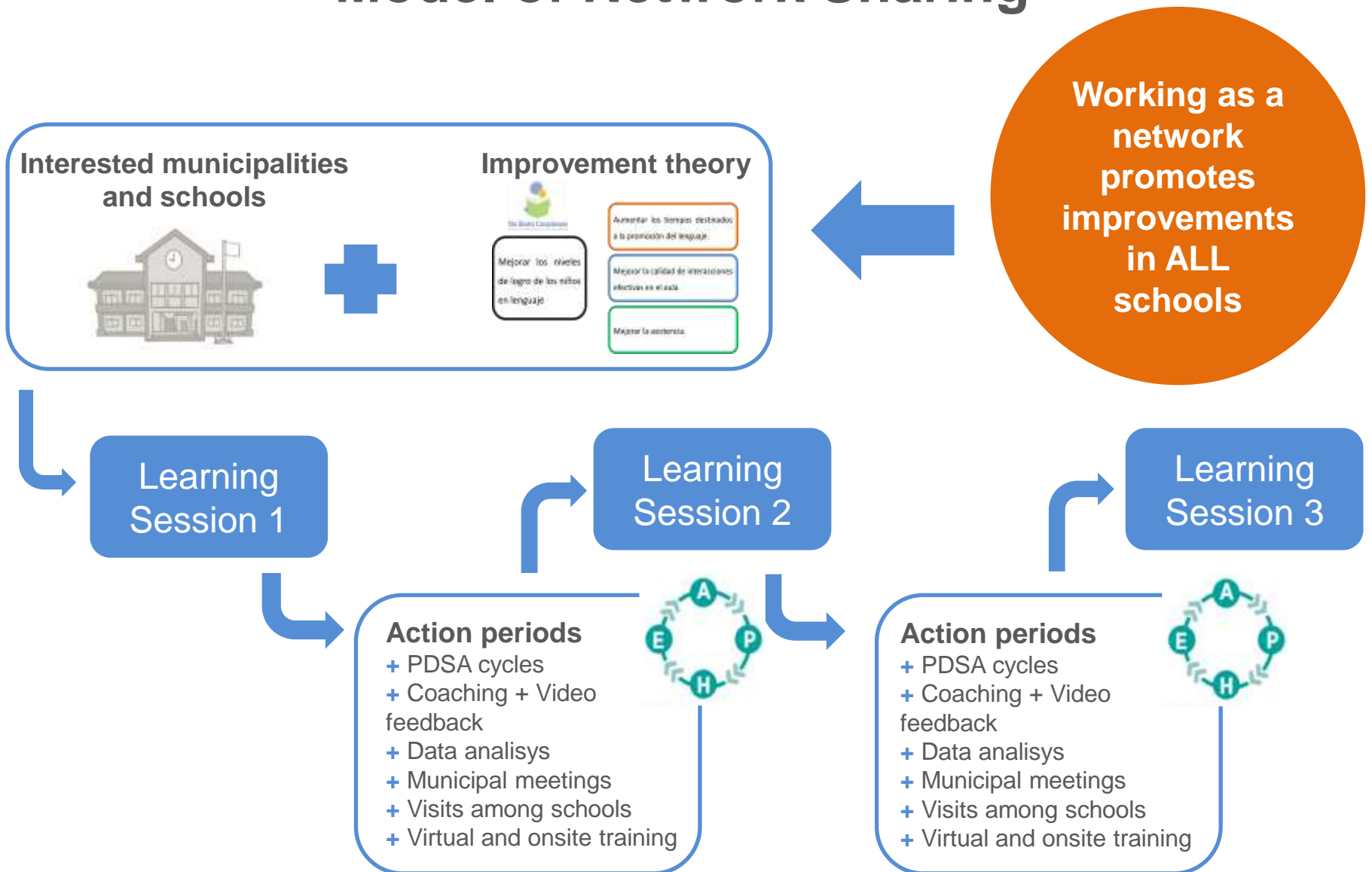
## Strategies for capacity development

- + Training/strategies and methodologies
- + Coaching + video feedback = pedagogical reflection
- + Collaborative instances: Learning sessions, municipal meetings, visits among schools.

## Content and Methodologies

- + Overall
  - CQI (IHI)
  - DataWise (Harvard)
- + Specifics
  - Effective interactions (CLASS)
  - Instructional time (Stallings)
  - Language and socioemotional instructional strategies

# Model of Network Sharing



# Theory of improvement

## Aim

80% of PK children and 90% of K children reach the “advanced” category in the language evaluation at the end of the year. None are in the “initial” category

## Primary Drivers

**Maximization of instructional time**

**Promote effective classroom interactions**

**Improve school attendance**

## Secondary Drivers

Implementation of integrated pedagogical plans

Time management in classroom

Use of CLASS (emotional support, classroom organization, and instructional support)

Coaching with video- feedback

Establishment of Attendance Committees (one-on-one support)

Universal strategies (for all students)





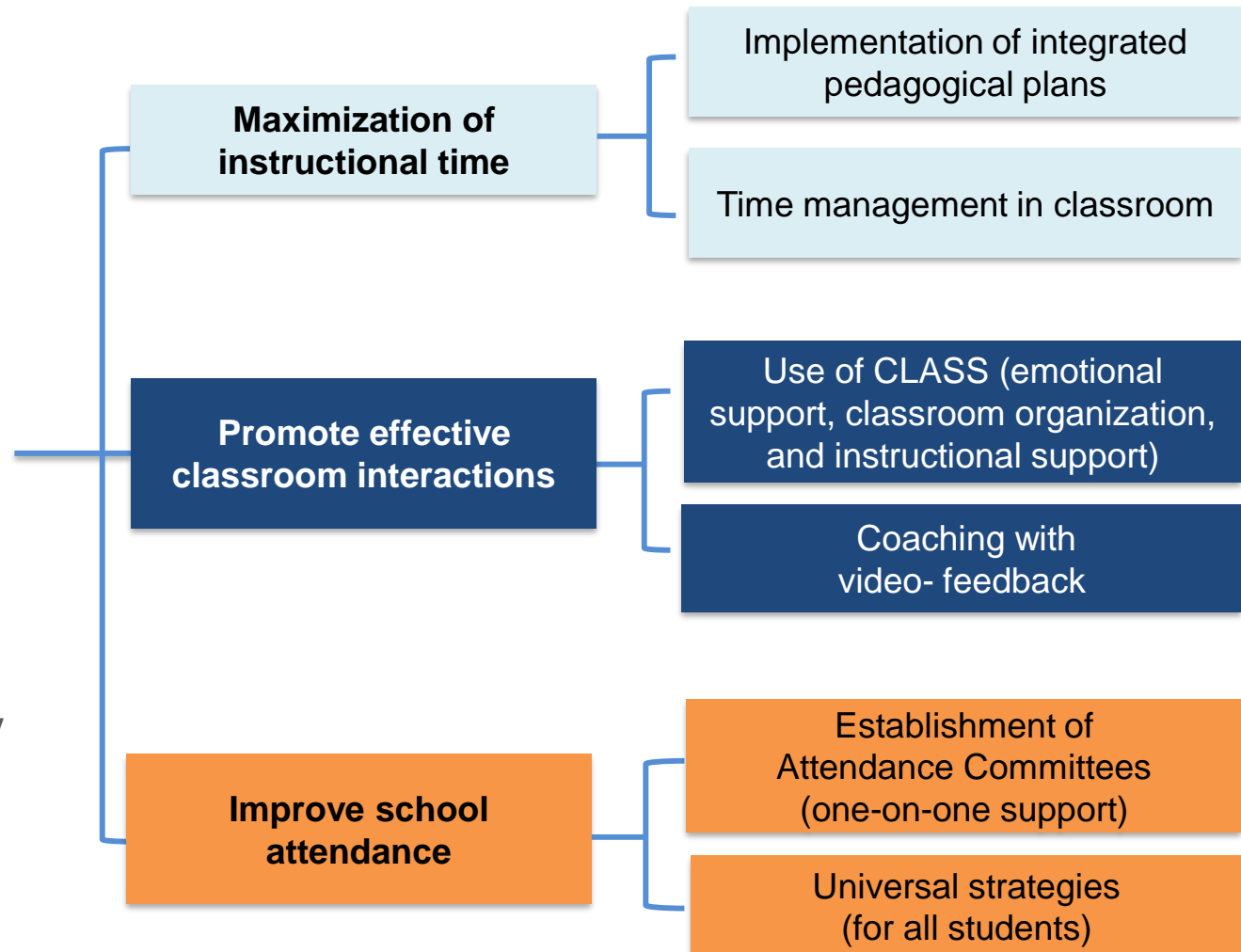
# Theory of improvement

## Aim

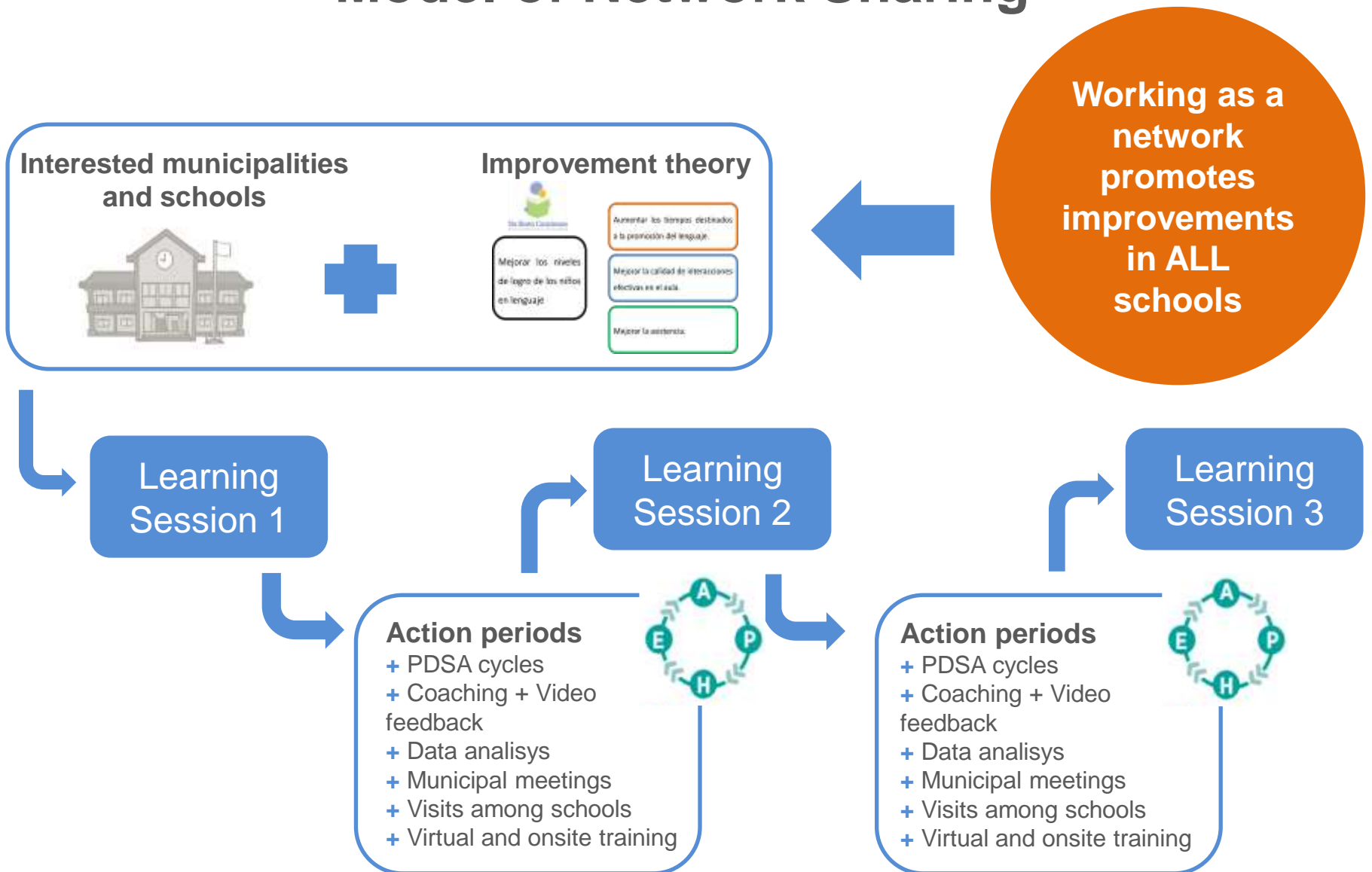
80% of PK children and 90% of K children reach the “advanced” category in the language evaluation at the end of the year. None are in the “initial” category

## Primary Drivers

## Secondary Drivers



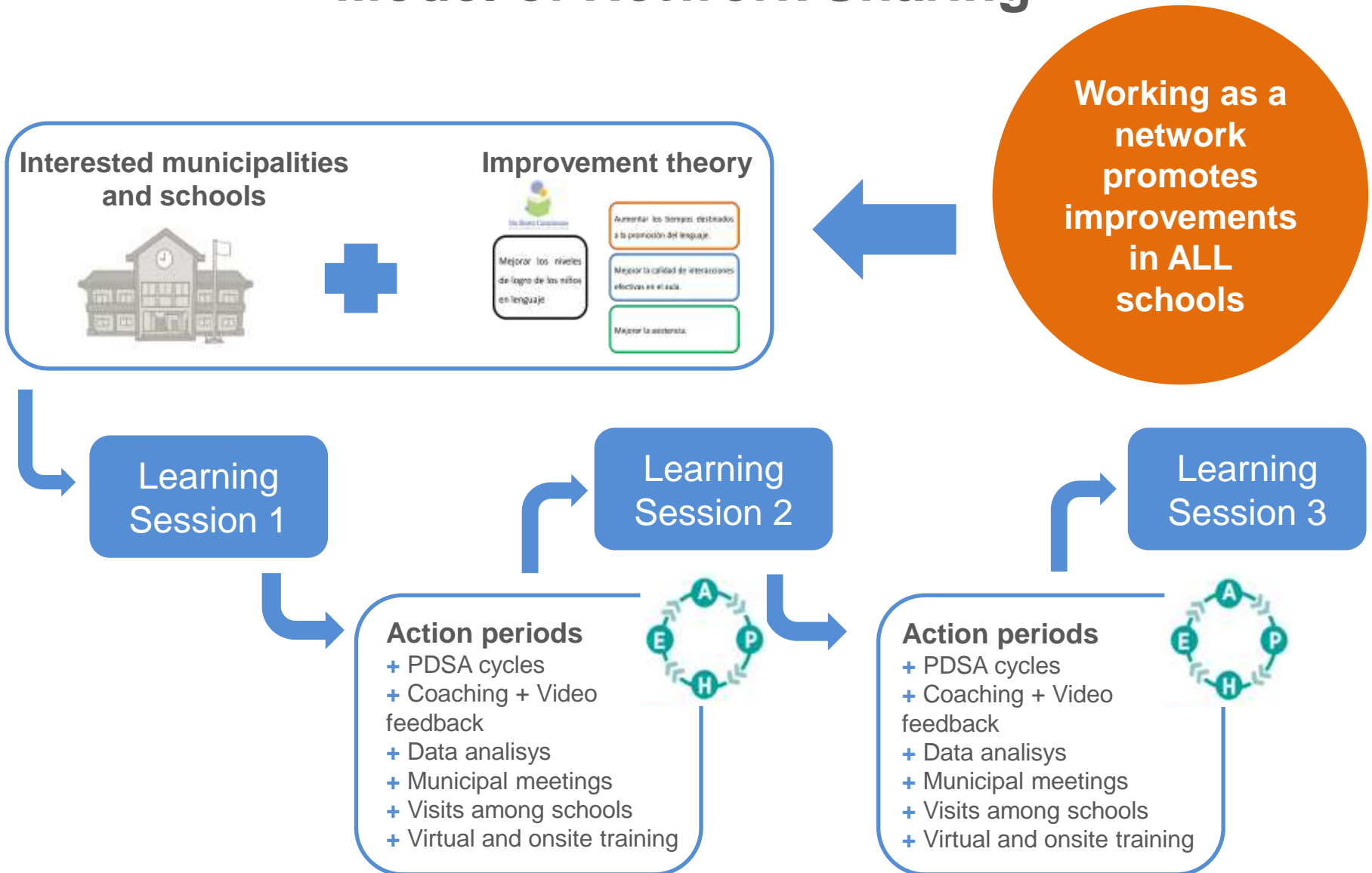
# Model of Network Sharing



## Model for Improvement



# Model of Network Sharing

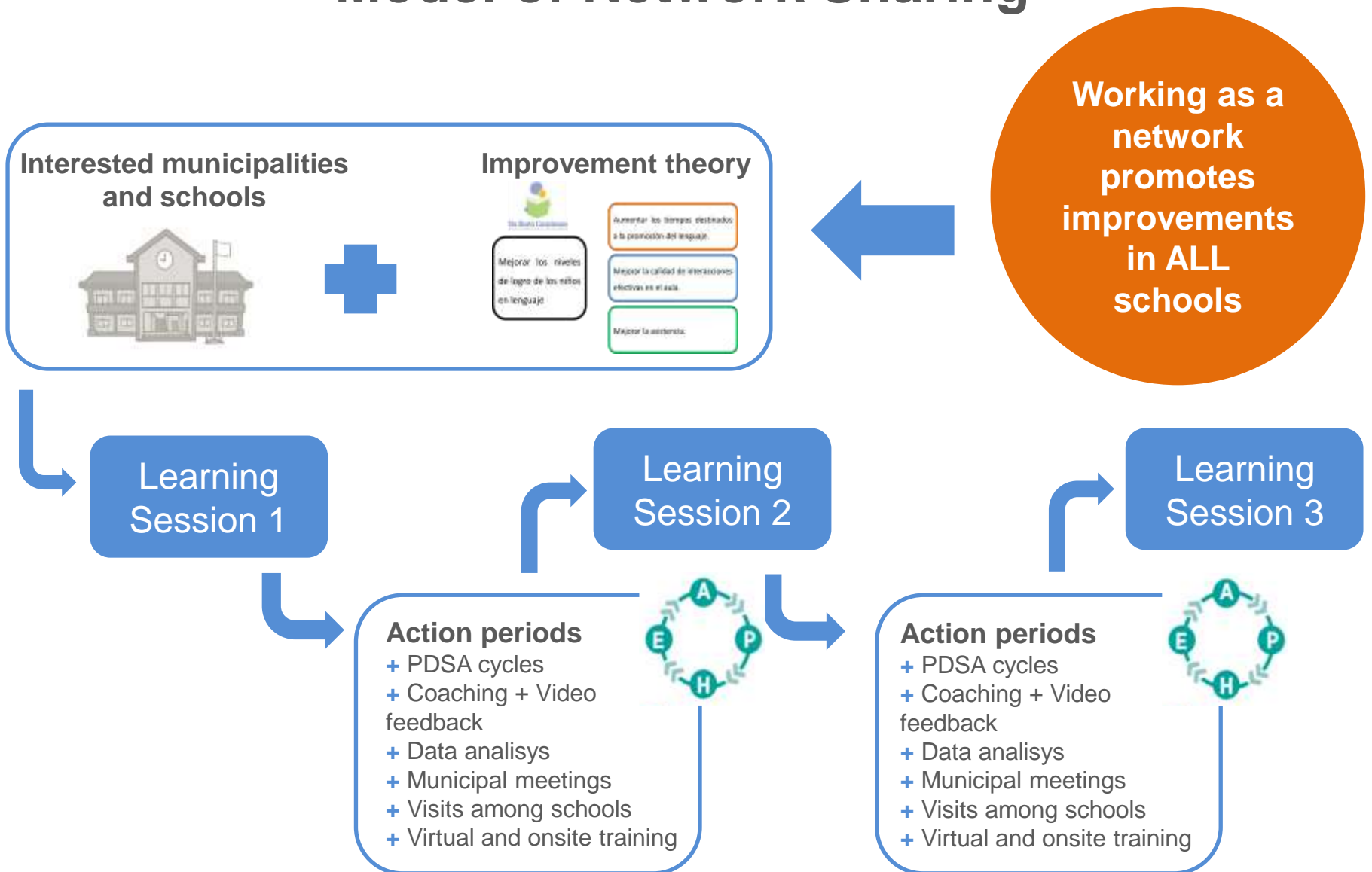




# UBC Model- Coaching and meetings with school teams



# Model of Network Sharing



# UBC Network Improvement Community







A woman with long, dark, curly hair is giving a high-five to a young girl with dark hair in pigtails. They are both smiling and looking at each other. The girl is wearing a dark blue long-sleeved shirt. The woman is wearing a dark blue shirt. In the background, another child is visible, and there are trees and a fence. The text "These changes did make a difference" is overlaid in orange, italicized font.

***These changes did make a difference***



**What results have we obtained?**

***Improvements in pedagogical practices  
in teachers and in language, literacy  
and socioemotional development and  
executive function in children***

Language



Executive Function



Socioemotional  
Development



**Learning and  
Development**

Instructional Time

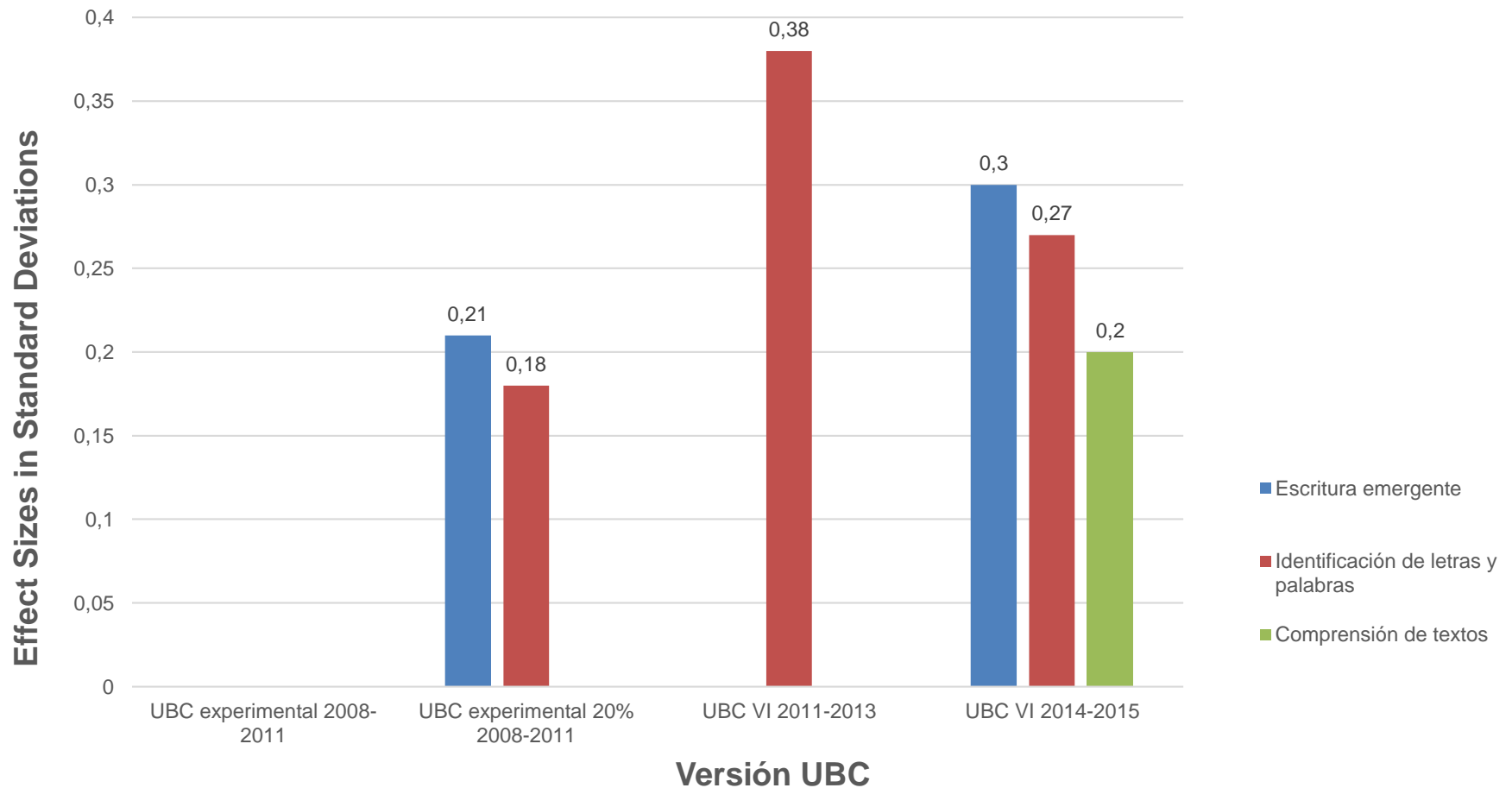


Effective  
Interactions

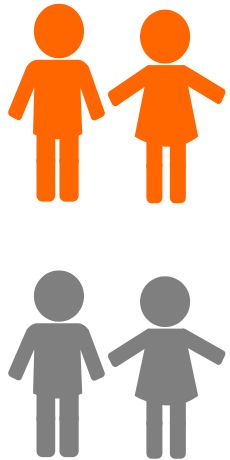


**Pedagogical Practices**

# Results Children: Language and Literacy Development (Woodcock-Muñoz)



# Differences in Emergent Literacy Development in UBC vs. Comparison Group Children



# UBC Children

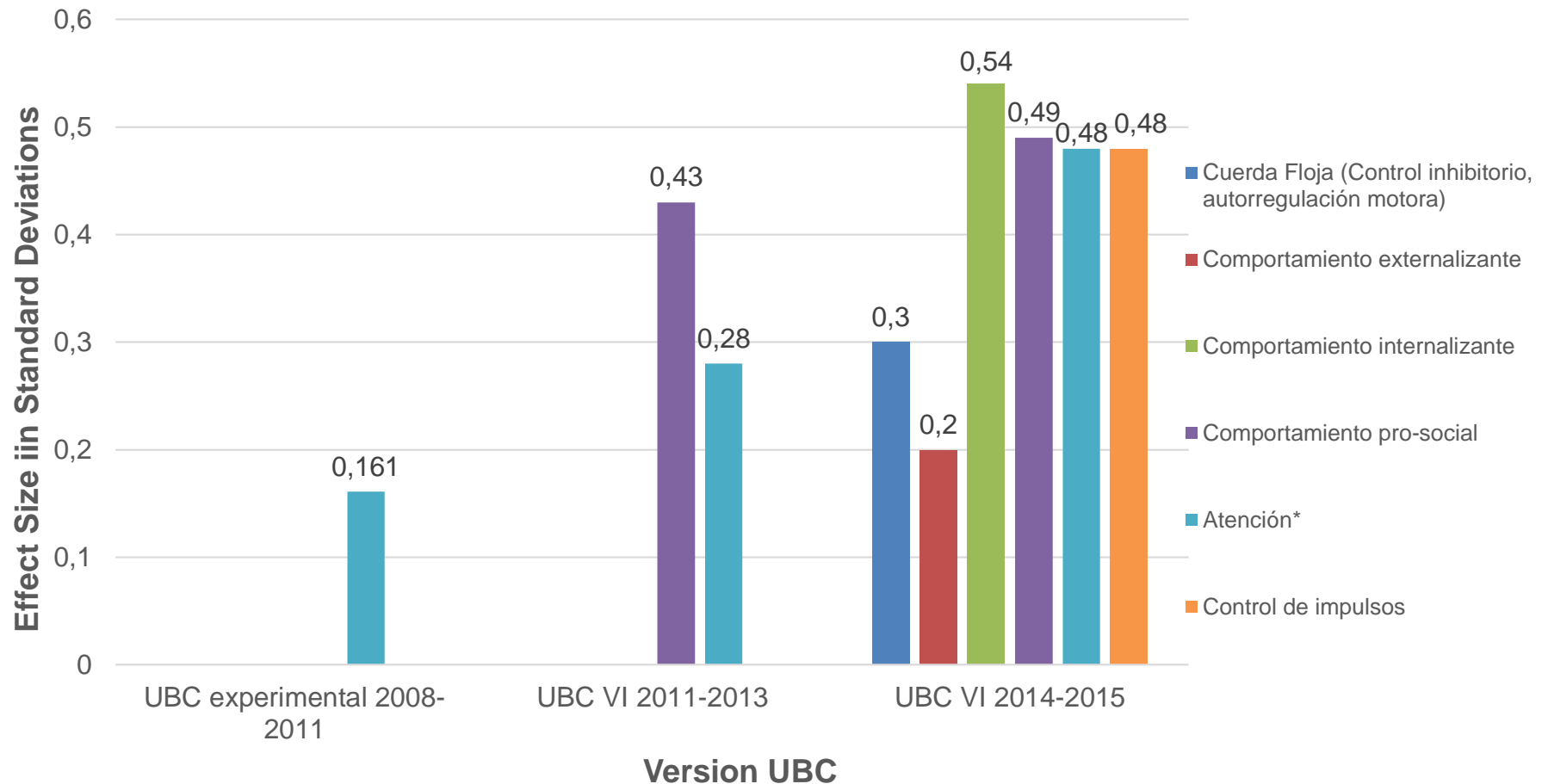
## Comparison Group Children



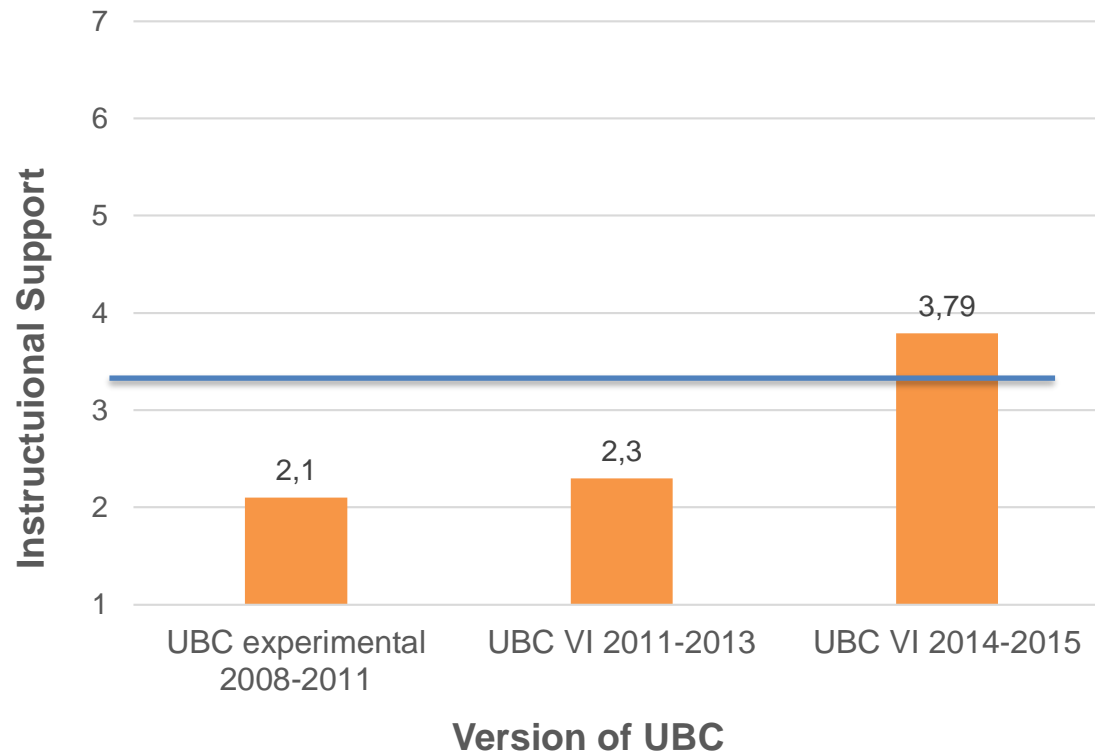
# Child Impacts: Executive Function and Socioemotional Development

*Executive function consists of the early skills that are important in the integration of cognitive and affective development in children, due to the fact that they test mental abilities that help the brain to organize and act according to the information it receives, permitting it, then, to plan, organize, pay attention, prioritize, etc.*

# Child Impacts: Executive Function and Socioemotional Development



# Improvement in the Quality of Teaching: CLASS, Effective Interactions, Instructional Support



Threshold of teaching quality to produce significant impacts in child development (3.25) (Burchinal et al., 2010)

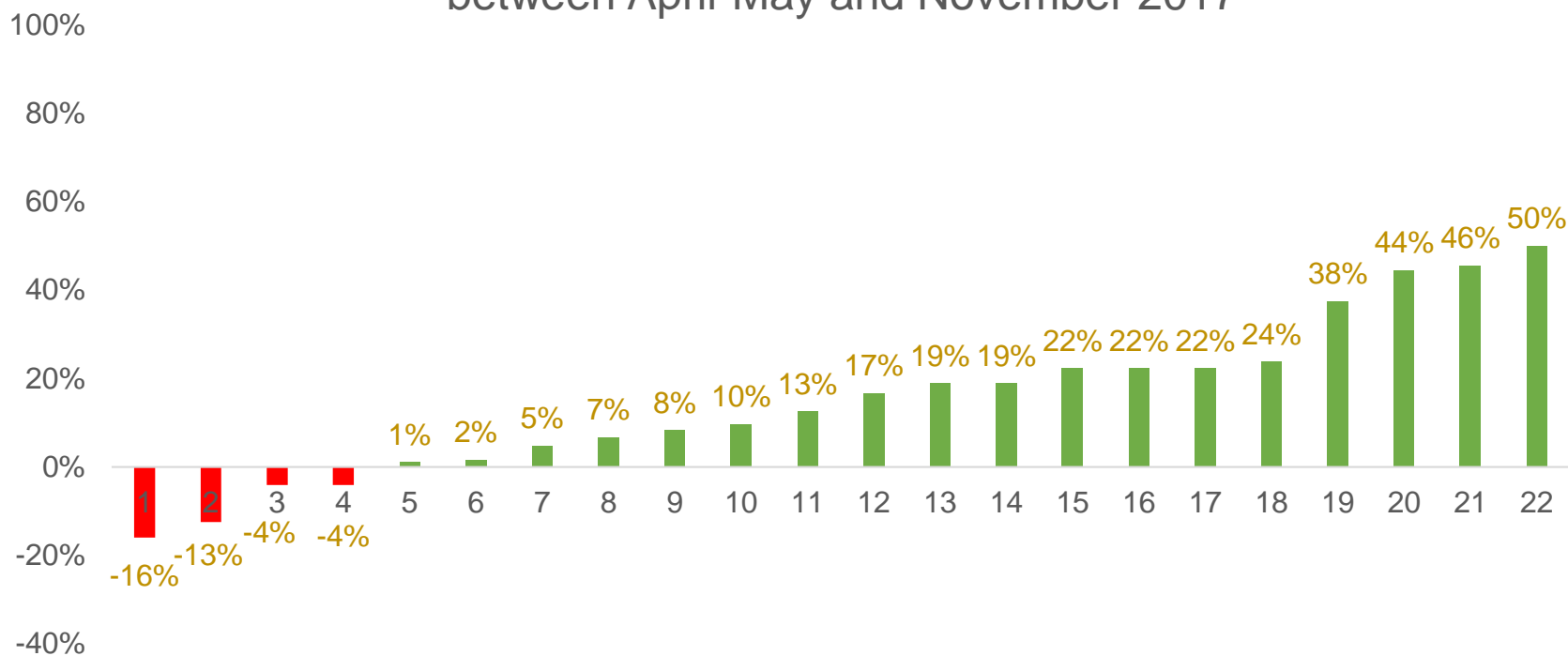
■ Calidad de la enseñanza al final del proyecto



# Example of Effective Interactions: Positive Climate

# 81% of UBC teachers improved their percentages of Instructional time

Variation Percentage Instructional Time  
between April-May and November 2017



Improved their Instructional Time  
Reduced their Instructional Time





### 3. Lessons learned



## What elements have been essential?

- + Flexibility
- + Willingness to improve
- + Collaboration with all stakeholders
- + Permanent evaluation
- + Practice based on research and experience on the ground
- + Alignment with public policy





# What elements have been essential?

And above all:

## + AUTONOMY

for teachers and leaders to learn, think about, and propose ideas to improve.

## + COLLABORATION

Joint work in search of a common goal.



Thank you!

